

Strategic Planning 2023

Community Task Force - Meeting #1 January 10, 2023



Strategic Planning

To develop a multi-year **Strategic Plan** for North Olmsted City Schools that is rooted in sound educational practices, community expectations and reality.



PROCESS:

- 1. Individual depth interview of community leaders to gauge "starting point"
- 2. Internal Task Force Meetings
- 3. Stakeholder Committee Sessions
- 4. Online survey available to full community



OUTCOME:

- 1. A series of big picture goal statements, supported by initiatives
- 2. A system to measure progress on initiatives and goals, with timelines and responsible parties
- 3. Updated mission, vision and core value statements
- 4. A plan to communicate the process and outcome to the greater community

Introductions

Where we are now

Student Demographics



Kindergarten Readiness 2017-2022



*Data pulled from Kindergarten Readiness Assessment

Performance Update

English-Language Arts

- These numbers were pulled from the Ohio State testing proficiency scores from 2016-2022.
- All grades (5th, 8th, and 10th) experienced decline in the 2020-21 school year because of the pandemic but overall, scores have improved or stayed consistent since 2016-17, despite setbacks caused by the pandemic.
- Students in grades 4-8 have made more progress than expected in English-LA according to the Ohio State School Report Card.



*2019-2020 had no testing due to COVID-19

Performance Update

Math

- Consistent with English, math scores were impacted by the pandemic, with lower scores in the 2020-21 school year.
- All grades portrayed experienced a rebound in the most recent school year.
- That being said, 4th & 5th Grade students made less progress than expected in math according to the Ohio State Report Card.
- 6th-8th grade students made more progress than expected according to the Ohio State Report Card.



*2019-2020 had no testing due to COVID-19

Performance Update

Science/Biology

- Students in 8th Grade jumped from 46% in the 2020-21 school year to 74% proficiency in the 2021-22 school year, a significant improvement.
- 5th grade science scores have declined since the 2016-17 school year.
- Students in grade 4-8 made progress similar for to the statewide expectation in terms of science scores according to the Ohio State Report Card.



*2019-2020 had no testing due to COVID-19



Graduation Rates



NOCS Tax Comparison



Per Pupil Spending 2021

District	Year												
Orange City	2021												\$24,2
East Cleveland City School District	2021											\$22,425.87	
Cleveland Heights-University Heig	2021											\$21,669.12	
Beachwood City	2021										\$21,	121.82	
Shaker Heights City	2021										\$20,465.6		
Warrensville Heights City	2021										\$20,099.11		
Cleveland Municipal	2021									\$19,)45.24		
South Euclid-Lyndhurst City	2021									\$18,77	2.38		
Cuyahoga Heights Local	2021									\$18,338.98			
Richmond Heights Local	2021									\$18,093.78			
Independence Local	2021									\$17,993.16			
Bedford City	2021									\$17,774.84			
Lakewood City	2021									\$17,651.69			
North Olmsted City	2021									\$17,217.28			
Mayfield City	2021									\$16,814.79			
Chagrin Falls Exempted Village	2021									6,744.77			
Solon City	2021									16,639.39			
Rocky River City	2021								\$16,1	62.06			
Westlake City	2021								\$16,1	39.87			
Parma City	2021								\$15,418.88	2			
Berea City	2021								\$15,103.50				
Brooklyn City	2021								\$14,815.94				
Bay Village City	2021								\$14,676.69				
Euclid City	2021								\$14,646.96				
Brecksville-Broadview Heights City	2021							\$14,	270.35				
Strongsville City	2021							\$14,05	51.53				
Fairview Park City	2021							\$14,00	2.62				
Garfield Heights City Schools	2021							\$13,231.55					
Olmsted Falls City	2021							\$13,020.13					
North Royalton City	2021							\$12,875.63					
Maple Heights City	2021							\$12,871.29		Average - \$16,982.14			
	\$0.00	\$2,000.00 \$	4,000.00 \$6,	000.00 \$8	8,000.00	\$10,000.00	\$12,000.00 Dime	\$14,000.00 ension Amount	\$16,000.00	\$18,000.00 \$2	0,000.00 \$2	2,000.00 \$24	4,000.00

Per Student Spending and Performance Index Score 2022



2021-22 State Report Card

Graduation Rate

This component looks at the four-year graduation rate and the five-year graduation rate.

(Four Stars)

Early Literacy **Component Rating**

This component measures reading improvement and skills for students in kindergarten through third grade.





Gap Closing

This component looks at different subgroups of students and their academic performance.

(Five Stars)

Achievement

This component represents whether student performance on state tests met established targets and how well students performed on tests overall.

(Three Stars)

Progress

This component looks closely at the growth all students are making based on their past performances.

* * *

(Four Stars)

Rating	Rating Description				
5 Stars	Significantly exceeds state standards				
4 Stars	Exceeds state standards				
3 Stars	Meets state standards				
2 Stars	Below state standards				
1 Star	Significantly below state standards				

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1 Stor	Significantly below state standards

Where we are going

- In the last year, we have reduced staff by 52 and closed two elementary schools
- With passage of November issue, we will begin design of new elementary school
- One elementary building helps align curriculum, streamline operations, provide more student opportunities
- Your input will be part of the design process, to ensure the design meets our strategic goals
- Operating budget is stabilized through FY2027
- We can focus on the future, instead of fixing facility and logistics issues

Our Process

- <u>Community Input</u>: In-Depth Community Leader Interviews (Complete)
- <u>Work Sessions</u> of Internal Task Force & Stakeholder Committee (Now-April)
- <u>Community Research</u>: Community-Centered Online Survey (Feb/Mar)
- <u>Delivery</u>: Operationalize and Present Final Strategic Plan (May)

What are the major community or global trends that most impact how we should educate students to be prepared for the world and their future?

What skills must our students need to have to address these global or regional trends?

Next Steps

- Meeting #2-Additional data review & provide input into goals January 31 at 6pm
- Meeting #3 Facilities Vision Session I-February 13 4pm-7pm
- Meeting #4- Develop key goals- February 28 at 6pm
- Meeting #5- Facilities Vision Session II March 2 4pm-8:30pm w/Dinner
- Meeting #6- Finalize Strategic Plan March 28 at 6pm
- Board Meeting on May 15 to Adopt Strategic Plan at 6pm