



2023 Strategic Plan May 15, 2023 - Board of Education Meeting



Purpose

To develop a multi-year **Strategic Plan** for North Olmsted City Schools that is rooted in sound educational practices, community expectations and reality.



Process

- 1. Individual depth interview of community leaders to gauge "starting point"
- 2. Internal Task Force Meetings
- 3. Community Stakeholder Committee Sessions
- 4. Online survey available to full community



Community Stakeholder Committee

Jimmy Alexandrou - Principal **Robbie Anderson - Business** Lauren Barr - Teacher Leah Blaze - Admin David Brand - Admin **Vera Brewer - Community** Brvan Busold - Principal Chris Caleris - Admin Jill Cammenga - Teacher Jim Carbone - SRO Matthew Chalkwater - Student Mary Cotofan - Parent Michael D'Alessandro - Teacher Kim Dittmann - Community

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Stakeholder Committee Meetings

Reviewed detailed data on:

- Student demographics
- Academic Performance, graduation rates, state tests
- Finances, tax comparisons, budget reductions
- Facilities planning
- Community survey data



Depth Interview Findings

- Conducted **16 interviews** including leaders from business, government, education, safety, faith, and parents.
- Proud of diverse demographic, new facilities, strong academics
- Challenged by perception of high taxes, financial concerns, budget reductions
- High priorities for strategic plan :
 - Behavioral issues/mental health
 - Professional development
 - Financial stability
 - Transparency
 - Teacher/community buyin
 - Data-focused
 - Career-readiness for students
 - A finance plan for the future



Community Survey Findings

- A total of 770 participants completed the survey. This is a self selected sample of NOCS stakeholders, so while results are not statistically valid, they do provide insight into the community's' perceptions, satisfaction, and goals.
- 70% of participants are parents, with the second largest affiliation being teachers at 11%.
- Majority (59%) is aged 35-49, and a fourth of participants (25%) are aged 50-64.
- A plurality of residential participants (30%) have lived in North Olmsted for 21 years or longer, but more than a third (37%) have been residents for a decade or less.
- A majority of participants, 83% rate the quality of education at NOCS is excellent or good.
- 45% of participants indicated NOCS is going in the right direction, 16% wrong direction, and 26% staying the same.

Community Survey Findings



	38%			46%)	10%		
	20%		5	5%	16	% 5%		
_	20%		52	2%	18%	6		
_	21%		52	1%	15%	9%		
	17%		539	%	18%	5% <mark>6%</mark>		
···_	24%		40	5%	21%	21% 8%		
_	13%		54%		21%	6% <mark>6%</mark>		
	15%	32	2%	30%		23%		
	8%	30%		26%	21%	15%		
_	7%	31%		30%	17%	15%		
0	%	20%	40%	60%	80%	100%		

Skilled and committed educators Providing a positive learning environment Student support Availability of extracurricular activities Providing up-to-date classroom technology Communications to the North Olmsted. Preparing students for their futures Condition of school facilities/buildings Addressing student behavior Issues Financial management

Top Priorities for Non Staff Respondents



Top Priorities for Staff



Additional Priorities for Non Staff



Additional Priorities for Staff





Vision

North Olmsted City Schools: where every student develops a passion for learning.

Mission



Through partnerships between students, staff, parents, families, and community, we will create learning experiences to prepare our students to positively impact the world.



Community Stakeholder Committee

What are the major community or global trends that most impact how we should educate students to be prepared for the world and their future?

- Shift to a more virtual world including: online learning, work from home (and a proper work life balance)
- Increase in technology use in everyday life, and trades
- Need to be more adaptable, rapid rate of change
- More transient workforce (people staying at jobs for shorter durations)
- Bridging generational differences
- Rise of social media and what that means for us, including digital footprints, lack of verbal communication, and how screen time can affect your social-emotional health, as well as physical health
- Global awareness
- More desire for traditional communications- writing/verbal
- Automation (AI)
- Learning shift focus from college-readiness to skills-based learning
- Emphasis on social and emotional health and empathy
- Students having to get jobs to help provide for their families is another noted trend in the community

Community Stakeholder Committee

What skills must our students need to have to address these global or regional trends?

- Perseverance, grit, resilience
- Critical thinking skills including problem solving, communication, and analysis
- Being coachable and taking initiative
- Functional skills such as writing, reading, math, typing
- Having a growth mindset
- Patience, civility, and tolerance for other opinions and perspectives
- Skills often taught in a home economics class, such as laundry, cooking, sewing, etc.
- Confidence
- Financial literacy balancing a checkbook and managing a budget
- Executive functioning such as organization, self-regulation, and self-discipline
- Public speaking skills
- Use of tools, such as reading a tape measure and cordless drill, blueprint reading and map reading
- STEM
- Passion for life and learning
- Ability to manage your digital footprint

Where every student develops a passion for learning.

Student Experience Goal - We will provide all students with a variety of authentic, challenging, and inclusive experiences that demonstrate high expectations and prepare them for their futures.

Objective 1: Academic Achievement & Growth - Guarantee a high-quality and viable curriculum to improve academic achievement and growth for all students.

Objective 2: **Breadth of Experience** - Design programs for students at all grade levels to explore cultural activities, career opportunities, and their community in order to help students discover their interests, skills, and abilities.

Objective 3: **High-Quality Professional Development** - Provide professional learning on creating inclusive, authentic, and engaging experiences.

Eagles RISE Together



Where every student develops a passion for learning.

Resources Goal - We will maintain financial stability while allocating resources to support educational excellence for all students.

Objective 1: Fiscal Health - Ensure long term financial stability.

Objective 2: **High-Quality Instructional Resources** - Ensure high-quality and rigorous instructional materials for all students.

Objective 3: **High-Quality Staff** - Recruit and retain high-quality staff, and provide intentional and consistent professional development.

Objective 4: **Fiscal Transparency** - Provide regular communication to the community about the financial status of the district.

Eagles RISE Together



Where every student develops a passion for learning.

Connections Goal - We value our community and seek to create a lasting bond between our schools, our residents, and the greater community.

Objective 1: **Community Partnerships** - Develop a framework that identifies and sustains community partnerships.

Objective 2: **Communication and Engagement** - Communicate with and engage our community about our partnerships, needs, expectations, and successes.

Objective 3: **Collaboration** - Seek ways to provide opportunities for our schools, parents, families, residents, and community partners to work together.

Where every student develops a passion for learning.

Culture Goal - We will ensure a culture where everyone feels safe, valued, and supported, and this culture will build pride throughout the community.

Objective 1: **Honoring Diversity** - Design and implement programming that honors our diversity and educates students about the many cultures that exist within our community.

Objective 2: **Positive Relationships** - Seek ongoing and specialized training to ensure we are fostering a sense of belonging that informs how to best serve all students.

Objective 3: Whole Child - Create and maintain programming to support the emotional and mental health needs of students.

Objective 4: **Collaborative Culture** - Create intentional and deliberate opportunities for collaboration among staff, administration, families, and students.

Eagles RISE Together

Goal 1 - Student Experience - We will provide all students with a variety of authentic, challenging, and inclusive experiences that demonstrate high expectations and prepare them for their futures.										
Objective 1: Academic Achievement & Growth - Guarantee a high-quality and viable curriculum to improve academic achievement and growth for all students.										
Initiative 1 - Implement Professional Learning Communities										
Leader(s):										
Action Steps	Timeline	Person Responsible	Progress Monitoring Metrics	Notes	Status					

Technology Integration

Communication Strategy

Evaluation Strategy

Mid-Year Evaluation

End-of-Year Evaluation

SAMPLE FOR ILLUSTRATIVE PURPOSES ONLY

RISE TOGETHER







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RISE TOGETHER



THANK YOU!